

# **Second Quarter 2021 Earnings Call**

The world's leading carbon negative materials company

August 12, 2021

#### Forward looking statements and disclaimers

#### FORWARD-LOOKING STATEMENTS

This presentation and the accompanying oral presentation have been prepared by Origin Materials, Inc. ("Origin") for informational purposes only and not for any other purpose. Certain statements included in this presentation that are not historical facts are forward-looking statements for purposes of the safe harbor provisions under the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements generally are accompanied by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect," "should," "plan," "predict," "potential," "seem," "seek," "future," "outlook," and similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward-looking statements include, but are not limited to, statements regarding Origin's business strategy, estimated total addressable market, commercial and operating plans, product development plans, anticipated growth and projected financial information. These statements are based on various assumptions, whether or not identified in this presentation, and on the current plans, objectives, estimates, expectations and intentions of the management of Origin and are not predictions of actual performance and inherently involve significant risks and uncertainties. These forward-looking statements are provided for illustrative purposes only and are not intended to serve as, and must not be relied on as, a guarantee, an assurance, a prediction, or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond the control of Origin. These forward-looking statements are subject to a number of risks and uncertainties, including that Origin may be unable to successfully commercialize its products; the effects of competition on Origin's business; the uncertainty of the projected financial information with respect to Origin; disruptions and other impacts to Origin's business as a result of the COVID-19 pandemic and other global health or economic crises; changes in customer demand; and those factors discussed in the prospectus filed by Origin with the SEC on July 30, 2021 under the heading "Risk Factors," and other documents Origin has filed, or will file, with the SEC, including Origin's Quarterly Report on Form 10-Q for the guarter ended June 30, 2021. These filings, when available, are available on the investor relations section of our website at investors. boltbio.com and on the SEC's website at www.sec.gov. If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. There may be additional risks of which Origin does not presently know, or that Origin currently believes are immaterial, that could also cause actual results to differ from those contained in the forward-looking statements. In addition, forward-looking statements reflect Origin's expectations, plans, or forecasts of future events and views as of the date of this presentation. Origin anticipates that subsequent events and developments will cause its assessments to change. However, while Origin may elect to update these forward-looking statements at some point in the future, Origin specifically disclaims any obligation to do so except as required under applicable law. These forward-looking statements should not be relied upon as representing Origin's assessments of any date subsequent to the date of this presentation. Accordingly, undue reliance should not be placed upon the forward-looking statements.

#### USE OF PROJECTIONS

This presentation contains Origin's projected financial information. Such projected financial information is forward-looking and is for illustrative purposes only. It should not be relied upon as being indicative of future results. The assumptions and estimates underlying such projected financial information are inherently uncertain and are subject to many significant business, economic, competitive and other risks and uncertainties. Refer to "Forward-Looking Statements" above. Actual results may differ materially from the results presented in such projected financial information, and the inclusion of such information in this presentation should not be regarded as a representation by any person that the results reflected in such projections will be achieved.

#### FINANCIAL INFORMATION; NON-GAAP FINANCIAL MEASURES

The financial information and data contained in this presentation are unaudited and do not conform to Regulation S-X. Accordingly, such information and data may not be included, may be adjusted or may be presented differently in any document to be filed or furnished by Origin with the SEC. In addition to financial measures included in this presentation that are calculated in accordance with generally accepted accounting principles in the United States ("GAAP"), this presentation contains non-GAAP financial measures. Origin believes these non-GAAP financial measures provide useful information to management and investors regarding certain financial and business trends relating to Origin's financial condition and results of operations. Origin does not place undue reliance on these non-GAAP financial measures, and they should not be considered as substitutes for other measures of financial condition and results of operations reported in accordance with GAAP.

#### TRADEMARKS

This presentation contains trademarks, service marks, trade names and copyrights of Origin and other companies which are the property of their respective owners.



## Q2 2021 highlights

Origin's mission is to help drive the world's transition to sustainable materials by providing sustainable, plantbased, zero-carbon materials designed for "drop-in" use and at economics comparable to existing fossil-fuel based materials which are supported by a growing list of global brands, including Pepsi, Nestlé Waters, Danone, Ford and Mitsubishi Gas Chemical

Successfully completed public listing	•	Successfully completed capital raise to fund construction of Origin 1 and Origin 2 Cash and cash equivalents on hand of \$471 million on June 30, 2021
Significant progress towards our first two commercial scale plants	•	Reaffirm the capital budget, expected production timeline and ability to fully fund both plants from cash on hand and traditional project financing sources Approximately \$100 million of excess cash, beyond the capital budget for Origin 1 and 2, for unforeseen contingencies in addition to substantial monetary contingencies already built into our capital project planning
Customer demand has more than tripled over the past six months	•	Offtake and capacity reservation agreements now exceed \$3.5 billion <sup>1</sup> Have taken significant steps to commercialize the business by broadening our customer base beyond CPG into apparel, automotive and industrial end-markets

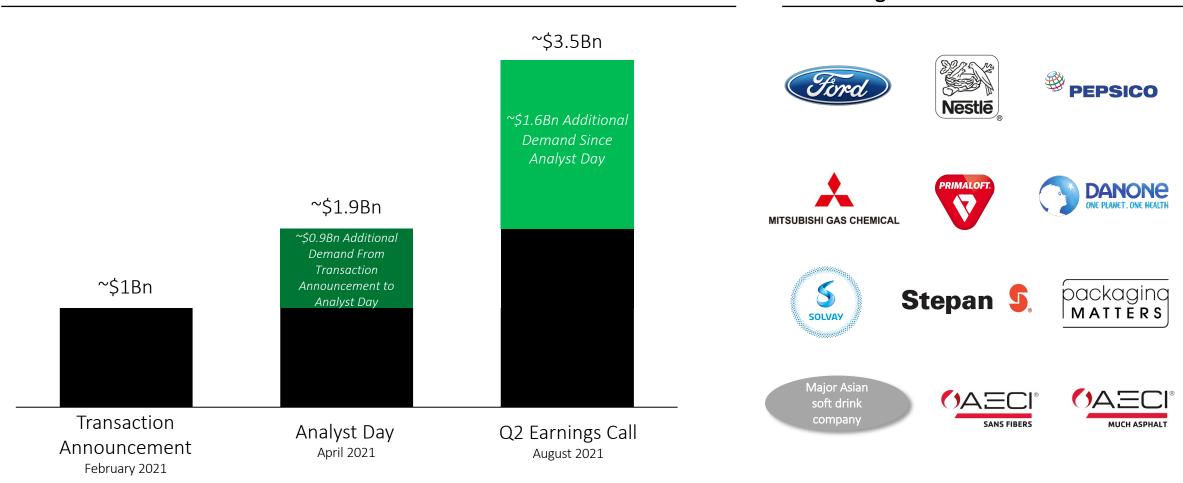


## **Origin has grown customer demand by ~\$2.5Bn since announcing transaction**

Select Origin Customers & Partners

Total demand is \$3.5Bn in either offtake agreements or capacity reservations<sup>1</sup>

#### Customer Demand, \$Bn cumulative



1. Includes \$264Mn specified as customer option. Figures assume maximum offtake amounts and exercise of full customer option. Source: Origin Materials.

### **Proven and scalable technology platform (1 of 2)**

Origin's technology platform is based on proven, traditional chemistry to convert carbon-negative feedstocks	<ul> <li>Our technology platform converts feedstocks such as wood residues, post-consumer cardboard, mixed paper waste and other cellulosic materials into our two principal intermediate chemicals: CMF<sup>1</sup> and HTC<sup>2</sup></li> <li>CMF and HTC are then used to make broadly used end products such as PET<sup>3</sup>, carbon black, etc. that currently use petroleum as a feedstock</li> <li>Our products are chemically identical to fossil-based materials in every way, with the only difference being that Origin's products are carbon negative</li> <li>Hence, our products can be dropped into existing supply chain without any modifications to the product design or equipment of our customers. This makes the adoption of our products and technology fast and easy</li> </ul>
Origin's products have been tested and certified by independent third parties and customers	<ul> <li>Independent parties including the USDA and Deloitte have either independently tested or verified, and certified that our products are bio-based and carbon-negative</li> <li>Customers including Pepsi, Danone and Nestle have completed extensive testing of our products in their own production facilities and have signed long-term offtake contracts worth hundreds of millions of dollars in validation of our products and technology</li> <li>Our leading customers of Pepsi, Danone and Nestle had previously commissioned Deloitte to conduct an independent Life Cycle Analysis ("LCA") on our product's carbon negative claims. This Deloitte ISO compliant LCA analysis is available on our website.</li> </ul>



### **Proven and scalable technology platform (2 of 2)**

Origin's proprietary CMF and HTC production processes are based on proven, scalable and carbon efficient technology • Origin is differentiated from other biomaterials companies via our highly carbon efficient chemo-catalytic process as most of the carbon in our feedstock ends up in our products

- More novel technologies such as thermochemical--including gasification or pyrolysis--and fermentation processes lose a substantial portion of the carbon in the feedstock to emissions which significantly reduce their yield and unit economics
- Our homogenous chemo-catalytic process is robust to a large range of feedstock variation, enabling many different feedstocks to used. Hence, we can choose inexpensive and sustainable non-food feedstock like wood residues, post-consumer cardboard, etc
- It's the combination of our technology's carbon efficiency (product yield) and the low cost of our non-food sustainable feedstock that allow our plant unit economics to be superior to other bio-based production technologies, even without assuming a "green premium" in our forecast

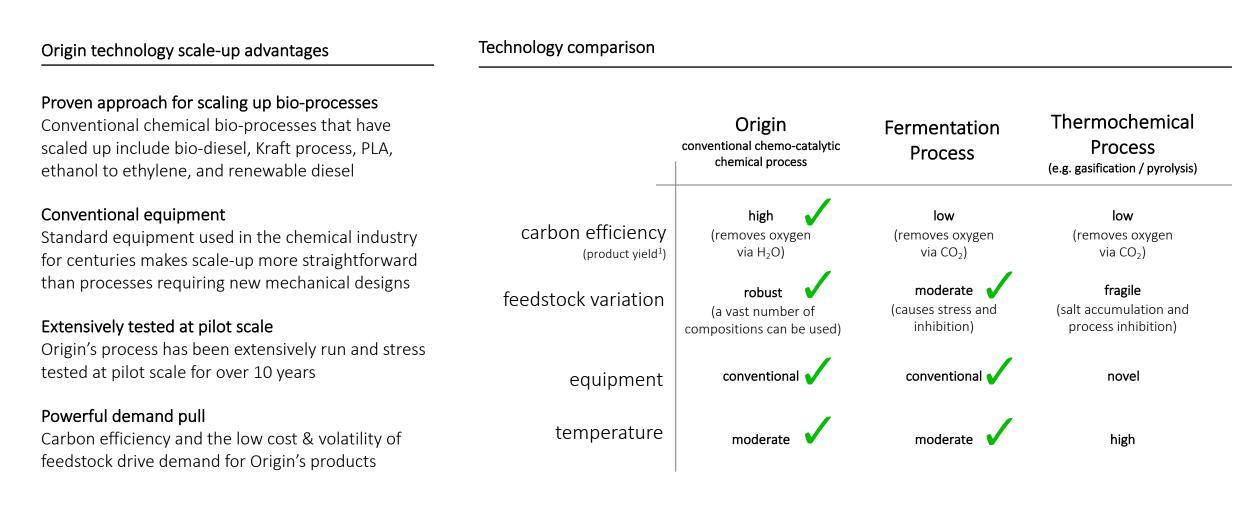
Origin has developed its own proprietary in-house technologies since 2008

- Since our founding in 2008, Origin has made substantial improvements on our platform technology through continuous innovation and licensing agreements
- Today, we hold 19 families of patents for our proprietary production processes to make CMF, HTC and their downstream products; these patents protect our IP in all major economic regions globally



## Origin's technology uses conventional chemical processing, which is inherently well suited to scale-up

Moreover, Origin technology offers additional technical and economic advantages for process scale-up





### **Origin 1 and Origin 2 construction budget and timeline on track**

Reaffirm previous outlook on expected capital budget and production timelines for Origin 1 and Origin 2

Origin 1 is on track for completion by the end of 2022

Origin 2 is on track for completion by mid-2025

- We continually review construction costs and timelines to assess the impact of macroeconomic movements such as inflation and supply chain disruptions
- Continuous real time feedback from equipment suppliers and our engineering partner Worley have confirmed our previous disclosed capital budgets for Origin 1 and Origin 2
  - Capital budgets include substantial monetary and resource contingencies for unforeseen events, as is appropriate for projects of this size and phase
- Installation of the foundations for buildings and process is well underway
- Lifting and erection of previously fabricated key production equipment modules is now expected to be completed by the end of 2021 rather than Q2 2022, approximately four months ahead of schedule
- We have appointed Worley as our engineering partner
- Worley, together with Deloitte and Fisher International, is helping us with site selection; we expect to have that completed by the end of 2021, in-line with previous forecasts
- We are ramping up the hiring of the engineering and site project management teams as the planning and construction of Origin 2 is being done



## **Construction – process modules**

The 17 completed core process modules, fabricated by Koch Modular, are ready for installation at Origin 1 site in Sarnia, Ontario.

- The unique, Origin-specific technology components of Origin 1 are already fabricated
- Installation involves lifting these units from the horizontal position (per the images) to vertical on bolted concrete foundations
- The modules weigh about 60 to 75 tons each
- The bottom image shows key piping support, instrumentation, valves, and control junction boxes
- Origin has already completed installation of most foundations for building and process areas at the construction site

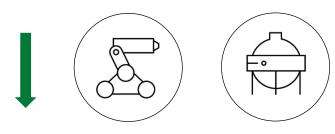




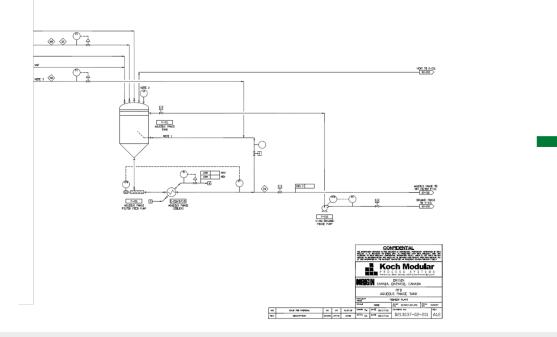


## **Construction – Origin 1 story (1 of 2)**

>10 years bench/pilot scale chemistry & engineering



#### **Origin 1 design**



#### **Origin 1 core technology module fabrication**





## **Construction – Origin 1 story (2 of 2)**



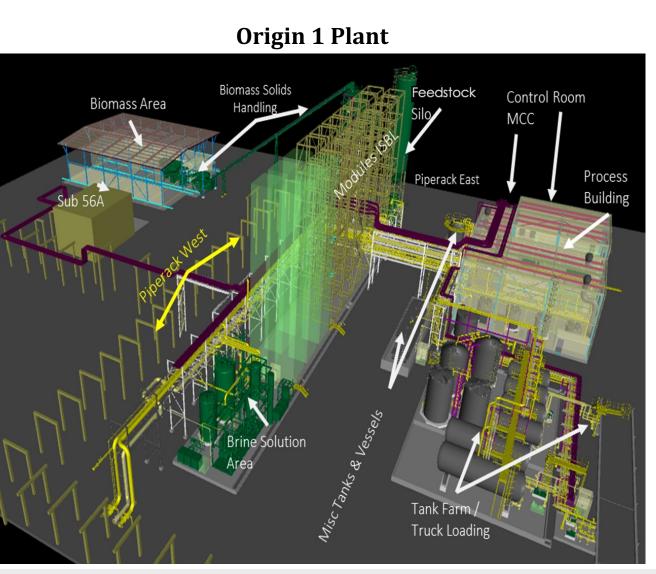
Foundations



**Tanks & other** equipment

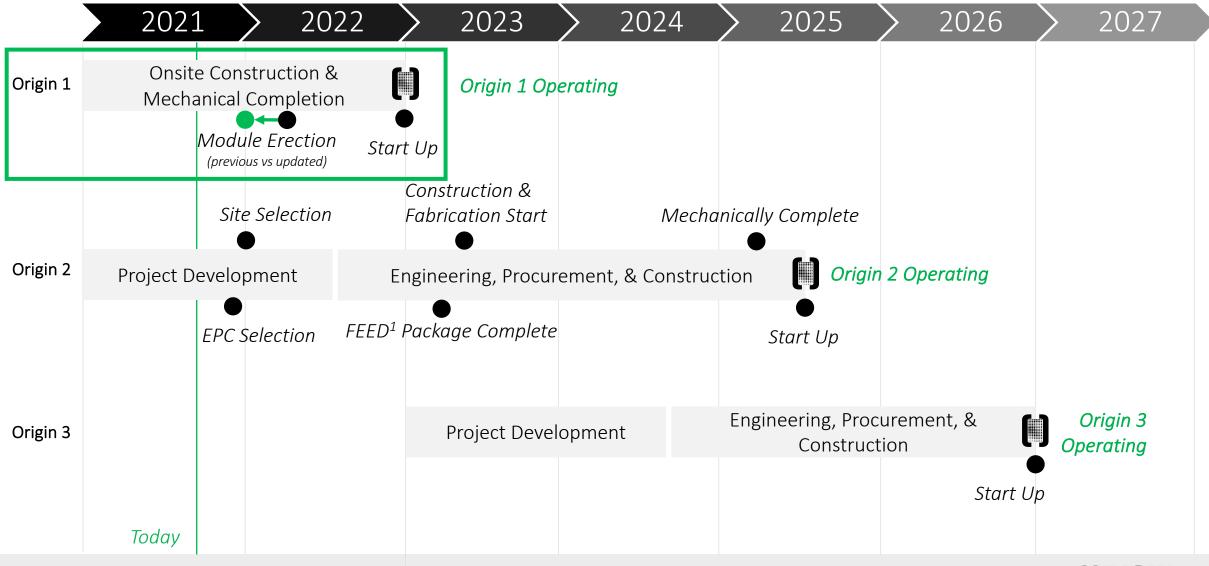
**Core technology** modules







#### **Construction schedule – Origin 1, Origin 2, and Origin 3**

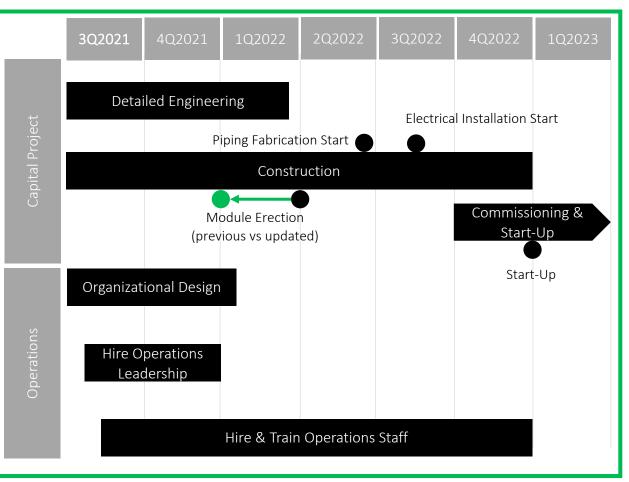




#### **Construction schedule – Origin 1**

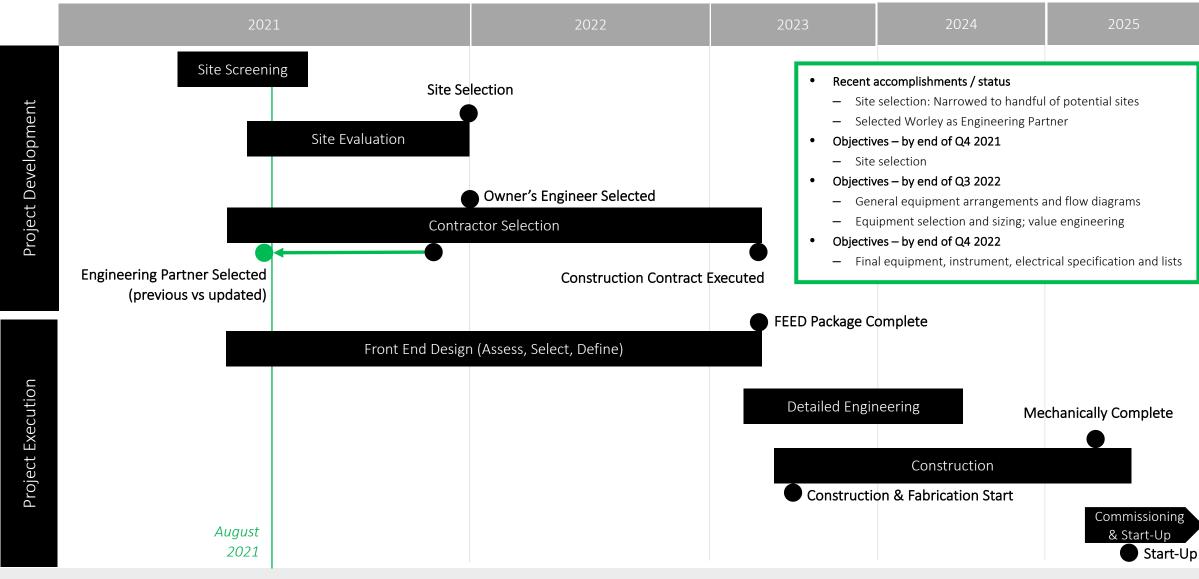
- Origin 1 plant purpose
  - Produce CMF and HTC at commercial volumes
  - Produce CMF and HTC and other intermediates in volumes that allow customers to qualify products and applications other than PET
- Recent accomplishments / status
  - Engaged Worley as our engineering partner
  - Engaged additional key engineering & construction mgmt. partners
- Objectives by end of Q3 2021
  - Achieve activities required to enable module lift by end of Q4 2021
  - Hire Process Automation Lead, additional Project Manager/ Project Engineer
- Objectives by end of Q4 2021
  - Hire Origin 1 operating leadership: Site & Plant Director, Operations Manager, Site EHS&S (Environmental Health, Safety, and Security) Manager
  - Complete structural elements of plant ISBL and complete foundations of auxiliary process buildings
  - Erect main plant modules
- Objectives by end of Q1 2022
  - Receive additional major equipment (tanks, etc.)
  - Receive ENCON evaporator modules
- Objectives by end of Q2 2022
  - Piping fabrication start
- Objectives by middle of Q3 2022
  - Piping & electrical installation start

#### Origin 1 Timeline (Detail View)





### **Construction schedule – Origin 2**





#### **Construction – execution**

Recent Additions to Technical Leadership Team – Proven Expertise in Plant Construction & Technology Scale-Up

**Capital Project Partners** 



Bob Nissen Origin 2 Project Director





David Ballow Origin 2 Process Technology Director

BURNS



**Phil McAllister** Origin 1 Project Director







Deloitte. XSH



Jim Wells Technical Director





Madhu Anand, PhD Technical Director





Ben Freireich, PhD Technical Fellow





Jacobs



#### **Financials in-line with previous outlook**

	•	Wi
Financial operating metrics		de
for Q2 2021 are in-line with		CO
our previous outlook	•	Ne

Reaffirm expectations of fully funding the capital budget of Origin 1 and Origin 2

Reaffirm our previous fiscal year 2021 outlook

- With ramp up of employee hiring and operations in support of construction, product development and sales activities, Q2 2021 Adjusted EBITDA loss was \$3.0 million compared to a loss of \$1.6 million in the prior-year period<sup>1</sup>
- Net income was \$62.5 million for the second quarter compared to a net loss of \$1.7 million in the prior-year period
- Capital budget for Origin 1 and Origin 2 still anticipated to be fully funded from cash in hand and traditional project financing sources
- Leading financial institutions specializing in similarly sized and stage capital projects have confirmed that our financing assumptions for Origin 2 are reasonable and executable
- As presented previously, anticipate having approximately \$100 million of excess cash, beyond the capital budget for Origin 1 and 2, for any unforeseen contingencies in addition to substantial monetary contingencies already included in our capital project budgets, which is also available to fund Origin 3
- Adjusted EBITDA loss of up to \$25 million<sup>1</sup>
- Capital expenditures of up to \$111 million

1. For a reconciliation of a non-GAAP figure to the applicable GAAP figure please see the table captioned 'Reconciliation of GAAP and Non-GAAP Results' set forth on slide 20.





Appendix

#### Long-term target operating model

	Origin Plant 1	Origin Plant 2	Origin Plant 3-7 Average	
Illustrative Run-Rate Economics				
Mn lb. biomass input	49	2,205	2,205	
Mn lb. products sold	146	2,412	1,313	
CapEx (\$Mn)	\$70 <sup>1</sup>	\$1,072	\$811	
ROIC (Adj. plant margin/CapEx)	NM	35.9%	51.1%	

	\$Mn	\$/lb. product	\$Mn	\$/lb. product	\$Mn	\$/lb. product
Revenue	\$122	\$0.84	\$708	\$0.29	\$637	\$0.49
Consumer materials	¢122		\$414		\$291	
Industrial materials	\$122		\$294		\$346	
Biomass feedstock	(\$7)	(\$0.05)	(\$56)	(\$0.02)	(\$56)	(\$0.04)
Other feedstock & variable costs	(\$7)	(\$0.05)	(\$93)	(\$0.04)	(\$108)	(\$0.08)
Tolling & downstream processing	(\$106)	(\$0.73)	(\$154)	(\$0.06)	(\$39)	(\$0.03)
Adj. Contribution <sup>2</sup>	\$2	\$0.01	\$405	\$0.17	\$435	\$0.33
Plant labor + other fixed costs	(\$6)	(\$0.04)	(\$20)	(\$0.01)	(\$20)	(\$0.02)
Adj. Plant Profit	(\$4)	(\$0.03)	\$385	\$0.16	\$415	\$0.32
Primary Products		higher value lopment samples	PET, HTC fuel		PET, PET/F, PEF <sup>3</sup> , CMF, FDCA <sup>4</sup> , carbon black, activated carbon, HTC fuel	

1. Denotes incremental capex to be spent in 2021-2022.

2. Reflected as adjusted gross profit in the base case projections included in the registration statement on Form S-4 as filed with the SEC by Artius Acquisition Inc. ("Artius") on March 9, 2021, as amended.

3. Polyethylene furanoate. 4. Furandicarboxylic acid.

Source: Origin Materials management estimates.



#### Share count

Class	Outstanding Shares of Common Stock
Total Shares Outstanding <sup>1</sup>	136,748,470
Shares subject to forfeiture <sup>1</sup>	4,500,000
Total Shares Outstanding, including Shares subject to forfeiture <sup>1</sup>	141,248,470
	<u>Shares Reserved for Future Issuance</u> <u>Pursuant to Potential Earnouts,</u> <u>Outstanding Warrants, and Options</u>
Public Warrants <sup>2</sup>	24,150,000
Private Warrants <sup>2</sup>	11,326,667
Legacy Origin Earnout Shares <sup>3</sup>	25,000,000
Options <sup>4, 5</sup>	7,945,956
Total Shares <sup>5</sup>	209,671,093

1. 4.5 million shares held by a certain stockholder subject to forfeiture in three equal installments unless our Common Stock reaches certain trading price thresholds within certain specified time periods (10 consecutive trading day closing volume weighted average price targets of \$15, \$20, and \$25 within 3, 4 and 5 years after the closing of the business combination between Artius and legacy Origin (the "Business Combination"), respectively) 2. Warrant exercise price = \$11.50 per share. 3. 25,000,000 Earnout Shares are subject to issuance in three equal installments if our Common Stock reaches certain trading price thresholds within certain specified time periods (10 consecutive trading day closing volume weighted average price targets of \$15, \$20, and \$25 within 3, 4 and 5 years after the closing of the Business Combination, respectively). 4. Includes 6,464,425 options with a weighted average strike price of \$0.21/share and 1,481,531 performance-based options at \$0.14/share (423,294, 634,942, and 423,295 performance-based options vest if our Common Stock reaches volume weighted average price thresholds of \$15, \$25, and \$50 per share respectively for 10 consecutive trading days). 5. Excludes shares available for future issuance pursuant to our equity incentive plan and employee stock purchase plan.



#### **Reconciliation of GAAP and Non-GAAP results**

We believe that the presentation of Adjusted Earnings before Interest, Taxes, Depreciation, and Amortization (Adjusted EBITDA) is appropriate to provide additional information to investors about our operating profitability adjusted for certain non-cash items, non-routine items that we do not expect to continue at the same level in the future, as well as other items that are not core to our operations. Further, we believe Adjusted EBITDA provides a meaningful measure of operating profitability because we use it for evaluating our business performance, making budgeting decisions, and comparing our performance against that of other peer companies using similar measures.

We define Adjusted EBITDA as net income or loss adjusted for (i) stock-based compensation expense, (ii) depreciation and amortization, (iii) interest expense, net of capitalized interest, (iv) change in fair value of derivative liability, (v) change in fair value of warrants liability, (vi) change in fair value of earnout liability, and (vii) other income, net.

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net Income (loss)	\$62,531	\$(1,693)	\$8,961	\$(3,663)
Stock based compensation	3,545	9	4,172	18
Depreciation and amortization	121	100	236	204
Interest expense, net of capitalized interest	2,560	50	2,839	113
Change in fair value of derivative liability	1,035	(12)	1,426	(15)
Change in fair value of warrants liability	(27,265)	105	20,844	105
Change in fair value of earnout liability	(45,497)	-	(45,497)	-
Other Income, net	(42)	(157)	(624)	(168)
Adjusted EBITDA	\$(3,012)	\$(1,598)	\$(7,643)	\$(3,406)





The world's leading carbon negative materials company